NOTICE

dated 10 April 2026

on Convening the Extraordinary General Meeting

CARLSON INVESTMENTS European Company with its registered office in Warsaw

for 7 May 2026

I. Date, time and place of the General Meeting and detailed agenda

I.1. Date, time and place of the General Meeting

Acting pursuant to Article 398 § 2 and Article 399 § 1, as well as Article 402^1 and Article 402^2 of the Commercial Companies Code (hereinafter: the "CCC"), the Management Board of CARLSON INVESTMENTS SE with its registered office in Warsaw, entered in the register of entrepreneurs maintained by the District Court for the Capital City of Warsaw in Warsaw, 13th Commercial Division of the National Court Register under KRS No. 0000965148 (the "Company"), hereby convenes an Extraordinary General Meeting for 7 May 2026 at 10:00 a.m., to be held in Warsaw at the Notary Office of Piotr Pełczyński, Notary Public, Al. Niepodległości 217 lok. 7, 02-087 Warsaw.

I.2. Detailed agenda:

1. Opening of the Extraordinary General Meeting and election of the Chairperson.
2. Confirmation that the General Meeting has been duly convened and has the capacity to adopt resolutions.
3. Adoption of the agenda.
4. Adoption of resolutions regarding:
   1) changes in the composition of the Company's Supervisory Board;
   2) determination of the remuneration principles for members of the Supervisory Board for the period from 7 May 2026 until the date of the next annual general meeting of the Company,
   3) the issue of Series B subscription warrants with the exclusion of the pre-emptive rights of existing shareholders,
   4) the conditional increase of the share capital, the issue of Series Y shares, the exclusion of the pre-emptive rights of existing shareholders, and the amendment of the Company's Articles of Association.
5. Closing of the Meeting.

II. Procedures concerning participation in the General Meeting

II.1. Shareholder's right to request that specific matters be placed on the agenda

Pursuant to Article 401 § 1 of the CCC, a shareholder or shareholders representing at least one twentieth of the share capital may request that specific matters be placed on the agenda of the next General Meeting. Such request should be submitted to the Management Board no later than twenty-one days before the scheduled date of the Meeting, i.e. by 16 April 2026, and should include a justification or a draft resolution concerning the proposed agenda item. The request may be submitted electronically to: office@carlsonvc.com. Relevant documents confirming the shareholder's/shareholders' entitlement (i.e. representation of at least 1/20 of the share capital) should be attached in PDF format, and where the applicant(s) is/are not natural persons, a current excerpt from the relevant register should additionally be attached in PDF format. The announcement of changes to the agenda introduced at the request of the shareholder(s) will be made eighteen days before the date of the General Meeting, in the manner appropriate for convening the General Meeting.

II.2. Shareholder’s right to submit draft resolutions regarding matters included in the agenda or matters to be included in the agenda before the date of the General Meeting

A shareholder or shareholders requesting that specific matters be placed on the agenda must attach to such request a certificate/depository certificate issued by the relevant entity, confirming the holding by the shareholder or shareholders, as at the date of submission of the request, of the portion of the Company’s share capital required to submit such request.

In addition, persons acting on behalf of institutional shareholders or shareholders that are legal persons or other entities, where confirmation of representation requires the submission of relevant documents specifying the rules of representation applicable to such shareholder/shareholders, should attach to the above request originals or certified copies of such documents (in accordance with the applicable provisions of law). In the event of granting further powers of attorney, continuity of authorization should be demonstrated.

The obligation to attach the documents referred to above applies both to written and electronic forms of the request, in a manner appropriate for each such form. A written request, together with a complete set of attachments, should be submitted against confirmation of receipt at the Company’s registered office at: Rondo ONZ 1, level 10, 00-124 Warsaw, or sent to the Company by registered mail with acknowledgment of receipt to the above address.

Where the electronic form is used, the request together with the attachments should be sent to: office@carlsonvc.com.

All documents should be sent in PDF format as attachments to the message.

The Company may take measures, proportionate to the purpose, aimed at identifying the shareholder or shareholders and verifying the validity of the submitted documents. The Management Board shall announce, promptly and no later than eighteen days before the scheduled date of the General Meeting, any changes to the agenda introduced at a shareholder’s request. Such announcement shall be made in the manner appropriate for convening the General Meeting.

II.3. Shareholder’s right to submit draft resolutions regarding matters included in the agenda during the General Meeting

Each shareholder may, during the General Meeting, submit draft resolutions regarding matters included in the agenda.

II.4. Method of exercising voting rights by proxy, including information on forms used during voting by proxy and the manner of notifying the Company, by means of electronic communication, of the appointment of a proxy

II.4.1. A shareholder who is a natural person may participate in the General Meeting and exercise voting rights in person or by proxy. A specimen form enabling the exercise of voting rights by proxy is made available on the Company’s website at https://carlsonvc.com/

II.4.2. A shareholder who is not a natural person may participate in the General Meeting and exercise voting rights through a person authorized to make declarations of will on its behalf or through a proxy. Representatives of such entities should present current register extracts identifying the persons authorized to represent such entities.

II.4.3. The power of attorney should be granted in writing or in electronic form.

II.4.4. Notification of granting a power of attorney in electronic form should be sent by the shareholder entitled to participate in the General Meeting at least 3 days before the date of the General Meeting to: office@carlsonvc.com. Information about the power of attorney should also include the scope of the power of attorney by indicating the number of shares in respect of which the voting right will be exercised and the identity of the proxy, as well as a copy of the power of attorney document or its text.

II.4.5. For the purpose of verifying the validity of a power of attorney granted electronically, the Company has the right to take actions related to the identification of the shareholder and the proxy, in particular the right to send a return inquiry electronically and the right to make telephone contact. Failure to answer the questions asked during verification shall be treated as an inability to verify the granting of the power of attorney and shall constitute grounds for refusing to admit the proxy to participate in the General Meeting.

II.4.6. Upon arrival at the General Meeting, before signing the attendance list, the proxy should present the power of attorney document or a copy of the power of attorney granted electronically (a printout of the electronic message containing the content of the power of attorney), as well as a document allowing the identity of the proxy to be established. In the case of a power of attorney granted by a principal that is not a natural person, a current excerpt of the principal from the relevant register should additionally be presented.

II.4.7. A proxy exercises all rights of the shareholder at the General Meeting, unless otherwise follows from the content of the power of attorney. The proxy may grant a further power of attorney if this follows from the content of the power of attorney. A proxy may represent more than one shareholder and may vote differently from the shares of each shareholder.

II.4.8. A shareholder holding shares recorded in more than one securities account may appoint separate proxies to exercise the rights attached to shares recorded in each account.

<u>II.5. Possibility and method of participating in the General Meeting by means of electronic communication and the method of speaking during the General Meeting by means of electronic communication,</u>

The Company does not provide for the possibility of participating and speaking during the General Meeting by means of electronic communication.

<u>II.6. Possibility and method of exercising voting rights by correspondence or by means of electronic communication,</u>

The Company does not provide for the possibility of exercising voting rights during the General Meeting by means of electronic communication or by correspondence.

<u>II.6. Shareholder’s right to ask questions concerning matters included in the agenda of the General Meeting</u>

During the deliberations of the General Meeting, a shareholder has the right to ask questions concerning matters included in the agenda of the General Meeting. Pursuant to Article 428 of the CCC, during the deliberations of the General Meeting, the Management Board is obliged to provide a shareholder, at the shareholder’s request, with information concerning the Company if this is justified for the assessment of the matter included in the agenda. The Management Board refuses to provide information if this could cause damage to the Company, a related company or a subsidiary, in particular through the disclosure of technical, commercial or organizational secrets of the enterprise. A member of the Management Board may also refuse to provide information if providing such information could constitute grounds for his or her criminal, civil or administrative liability. A response is deemed to have been provided if the relevant information is available on the Company’s website in the section dedicated to questions asked by shareholders and answers thereto, i.e. https://carlsonvc.com/

The Management Board may also provide information in writing outside the General Meeting if there are important reasons for doing so. The Management Board is obliged to provide the information no later than within two weeks from the date the request was made during the General Meeting. If a shareholder submits a request outside the General Meeting for information concerning the Company, the Management Board may provide the shareholder with the information in writing, subject to the limitations arising from Article 428 § 2 of the CCC. In the documentation presented to the next General Meeting, the Management Board shall disclose in writing the information provided to a shareholder outside the General Meeting, together with the date of its delivery and the person to whom the information was provided. Information presented to the next General Meeting may exclude information that has been made public and information provided during the General Meeting. Pursuant to Article 429 of the CCC, a shareholder who was refused disclosure of the requested information during the deliberations of the General Meeting and who objected for the record may file an application with the registry court requesting that the Management Board be obliged to provide the information. Such application should be filed within one week from the end of the General Meeting at which disclosure of the information was refused. A shareholder may also file an application with the registry court requesting that the Company be obliged to announce information provided to another shareholder outside the General Meeting.

III. Record date, right to participate in the General Meeting, list of shareholders

III.1. Pursuant to Article 406^1 § 1 of the CCC, the persons entitled to participate in the General Meeting are those who are shareholders of the Company sixteen days before the date of the General Meeting (the record date for participation in the General Meeting), i.e. on 21 April 2026. Pledgees and usufructuaries who are entitled to vote have the right to participate in the General Meeting of the Company if they are entered in the securities account on the record date for participation in the General Meeting (Article 406^2 of the CCC). The record date for participation in the General Meeting is the same for persons entitled under bearer shares and registered shares. The Company determines the list of persons entitled under shares and of pledgees and usufructuaries who are entitled to vote and to participate in the general meeting of a public company on the basis of a list prepared by the entity maintaining the securities depository. The entity maintaining the securities depository prepares the above list on the basis of lists transmitted no later than twelve days before the date of the general meeting by entities authorized in accordance with the Act of 29 July 2005 on Trading in Financial Instruments. The basis for preparing the lists transmitted to the entity maintaining the securities depository are registered certificates confirming the right to participate in the general meeting of a public company. The entity maintaining the securities depository makes the above list available to the public company by means of electronic communication no later than one week before the date of the general meeting. If for technical reasons the list cannot be made available in this manner, the entity maintaining the securities depository issues it in the form of a document drawn up in writing no later than six days before the date of the general meeting; it is issued at the seat of the management body of that entity.

III.2. Pursuant to Article 4063 of the CCC, in order to ensure participation in the General Meeting, a shareholder entitled under dematerialized shares should request, not earlier than after the announcement convening the General Meeting and not later than on the first business day after the record date for participation in the general meeting (i.e. 22 April 2026), from the entity maintaining the securities account, the issuance of a registered certificate of the right to participate in the General Meeting.

The certificate should contain all information referred to in Article 4063 § 1 of the CCC, i.e.:

1) the business name (name), registered office, address and seal of the issuer of the certificate, and the certificate number;

2) the number of shares;

3) the separate identification of the shares referred to in Article 55 of the Act of 29 July 2005 on Trading in Financial Instruments;

4) the business name (name), registered office and address of the public company that issued the shares;

5) the nominal value of the shares;

6) the name and surname or business name (name) of the person entitled under the shares, the pledgee or the usufructuary;

7) the registered office (place of residence) and address of the person entitled under the shares, the pledgee or the usufructuary;

8) the purpose of issuance of the certificate;

9) a statement indicating to whom the voting right attached to the shares belongs;

10) the date and place of issuance of the certificate;

11) the signature of the person authorized to issue the certificate.

III.3. The list of shareholders entitled to participate in the General Meeting, pursuant to Article 407 § 1 of the CCC, will be made available for inspection for three business days before the date of the General Meeting from 9:00 a.m. to 5:00 p.m. at the Company's Office located in Warsaw at Rondo ONZ 1, level 10, 00-124 Warsaw (Rondo1 Office Building). There, shareholders will also be provided with materials concerning matters included in the agenda within the time limits and under the principles provided for in the Commercial Companies Code. A shareholder may request that the list of shareholders entitled to participate in the General Meeting be sent to him or her free of charge by electronic mail, stating the e-mail address to which the list should be sent. Such request may be sent electronically to the Company's e-mail address: office@carlsonvc.com. A shareholder has the right to request that copies of applications concerning matters included in the agenda be issued within one week before the General Meeting. If the voting right attached to the shares is vested in a pledgee or usufructuary, this fact shall be indicated on the list of shareholders at the request of the entitled person.

IV. Making documentation and information available

IV.1. The full text of the documentation to be presented to the Extraordinary General Meeting, together with draft resolutions, will be made available on the Company's website at https://carlsonvc.com/pl/relacje-inwestorskie/walne-zgromadzenie/. Comments of the Company's Management Board or Supervisory Board concerning matters included in the agenda of the Extraordinary General Meeting or matters to be included in the agenda before the date of the Extraordinary General Meeting will be available on the Company's website promptly after they are prepared.

IV.2. Information regarding the Extraordinary General Meeting of CARLSON INVESTMENTS SE is available on the website www.carlsonvc.com in the Investors section.